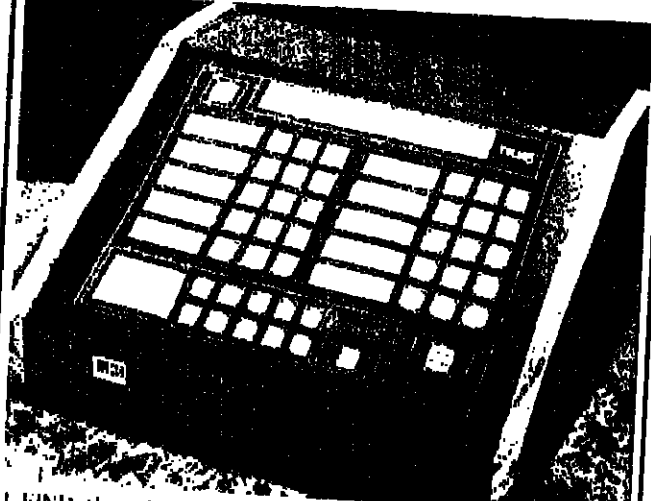


Downtime

by Chad

It's all part of the service.....



I FIND that American hotels consistently give you a form to fill in when you leave, asking for your comments on the service. Then, just as conscientiously, they ignore what you said.

I still fondly imagine that I will get an apologetic letter from someone after I say, "Well, the venetian blind fell off the wall, and I couldn't turn down the heat, and I couldn't get a coffee at 10pm," but my imaginings stay just that.

The gentle art of verbalising

I AM convinced that the most pressing need for language translation by computer is in helping to decipher the bumph that comes out of your computer. The brochure advertising IBM's talking typewriter for blind typists contains the following sentence: "In addition to verbalising the words being typed, the Audio Typing Unit is capable of verbalising over 200 audio responses."

I can't be 100% sure, but I think this means that it can say 200 different things.

MICHIE'S PRIVATEVIEW

If we don't, then others will...

As a challenging goal for long-range research, a recent Privateview envisaged the assembly of a structure from prefabricated parts by a team of co-operating robots (CWI, November 28, 1979). The project is do-able — eventually. Moreover if we don't, then sooner or later others will. In the process, research teams will find themselves hi-jacked on wings of innovative resource by the sheer impossibility of the task. But will it butter industrial pursuings?

The shop-floor, as it happens, offers one of the more immediate environments for exploiting such work, and not only for spin-off (industrial vision unit, intelligent warehouse vehicle, trainable manipulator, knowledge-based management system, etc). The potential utility of a trainable multi-robot intelligent system becomes apparent as soon as the structure to be assembled is not a beach hut or a Bailey bridge, but a jeep or a British Leyland mini. But is this not a rather strange way to make a car?

Not necessarily. Volvo in Sweden has tried the one-team-one-car approach as an alternative to Charlie Chaplin's "Modern Times" scenario. They were, of course, employing teams of humans, not robots; and in the specific conditions of the trials the results were equivocal. But the fact that it was

considered suggests that, logistically at least, the approach may make sense. If so, then in manufacturing technology that path as any other, especially in view of added versatility — a new product line requiring little more than retraining the team, instead of having to restructure the factory.

The phrase "intelligent robots" has been thrown around. Like it or not, this is now the name of the game. Personally I like it. From much careful thought and discussion with colleagues, I have acquired a feeling of uneasiness about some of the directions along which unintelligent (but thanks to modern computer power) ultra-clever devices are being developed. Once a computing system begins to invade problem-solving domains of high complexity (and certainly assembling a mini is one of these) then there are arguments which favour designing it in such a way

that it can tell us at any stage what it thinks it is doing. Dr Thomas Malone, an industrial psychologist, headed a committee which investigated the Three Mile Island nuclear reactor accident. The system's style of communication with its human partners seems to have been less than ideal. "The operator," writes Malone, "was bombarded with displays, warning lights, print-outs, and so on to the point where the detection of any error condition and the assessment of the right action to correct the condition was impossible."

Describing the Malone Committee findings, the computer writer F. L. Simpkins observed, "There is a system design lesson here for every system analyst working in the industry: the human part of the system has more limits than the computer part."

It follows that certain system designs need to be imposed to scale down machine operations within a format which guaran-



Professor Donald Michie is head of the Machine Intelligence Research Unit at Edinburgh University.

tees man-machine communicability at the conceptual level. In knowledge engineering jargon, an Expert System should have been embedded in the Three Mile Island software.

The Americans are well apprised of the point. The National Science Foundation (American counterpart of the Science Research Council) has under its Science part a programme called Intelligent Systems. Expenditure on this single programme is now running at more than three million dollars a year, and rising. Other artificial intelligence programmes are also carried on by NSF. Additionally, NSF's Engineering pan supports a variety of AI studies, and has a declared interest in furthering an area styled Cognitive Systems Engineering.

Against such a background, what is one to say of current British activity? If one brings into play the present Japanese spending on intelligent systems, what can one then say about the couple of hundred thousand a year (at most) devoted to the subject here? Nothing, I think. A veil should in decency be drawn.

But to recover from suggestion and to keep-frog our rivals is something that this country has done before, and continues to do from time to time. There is no lack of computer scientists ready to play their part. The next move is with the government enablers.

Growth of newspapers is threatened by home information systems

DEVELOPMENTS in home information systems and electronics publishing are likely to halt the growth of newspapers in the US by 1986, according to Electronic Mail and Message Systems, published by market researchers International Resource Development of Norwalk, Connecticut.

Low-cost IBM 5100 imminent

NEW product announcements are expected early this year from IBM, Burroughs and Perkin-Elmer Data Systems.

IBM's long-forecast lower cost version of the 5100 desk-top microcomputer are thought to be imminent, and the suggestion is that the company has in the wings a 5105 with 16K-bytes of memory, 960 character display, tape cartridge and small printer priced at about \$4,500. There is also thought to be a 5130 on the way, supporting multiple terminals and priced between \$21,500 and \$37,500.

Next in Burroughs' new "900" family of computers is expected to be a B9900 at the top end, and the company is also expected to take its power at the top significantly higher than hitherto with a machine called the B9900.

Perkin-Elmer Data Systems is planning a 3210 to come in under its smallest current 32-bit machine, the 3220, and a 3224 which is expected to be a 3220 processor with addressing increased to one megaword.

Paper companies expect the consumption of newsprint to go on growing by about 3 or 4 per cent a year, and based on this they are making large investments in paper mills.

But this growth will not last, according to the newsletter, and the paper industry, which has previously found that small swings in demand have led to large swings in prices and profits, will experience severe problems.

Newspapers will lose a significant part of their advertising income while the user base of home information services is still quite small, because the early users will be the big spenders that advertisers aim to reach says the newsletter.

However, the new services are likely to exhibit "skyrocketing growth" with many services being established on a regional basis by next year and at least one available nationally by the year after.

Errors policy

AN errors and omissions policy for the computer industry has been introduced by Greenway Insurance Brokers Ltd, brokers for Lloyd's. The policy is available to computer bureaux, data processors, computer programmers and systems analysts, and is to be underwritten by Lloyd's. It provides £250,000 or £500,000 in coverage.

US graphics firm sets up UK operation

A EUROPEAN marketing and manufacturing operation for the US-based Aydin Corp is being set up in the UK by George Isaacs, former managing director of Delta Data Systems. Isaacs left Delta about two months ago because of a policy disagreement with the VDU supplier's US parent.

The operation being set up by Isaacs will represent the two divisions of Aydin Corp — Aydin Vector which builds aircraft telemetry equipment, and Aydin Controls which manufactures

colour graphics display systems. The latter include the 5216 which is aimed at computer aided design and image processing applications and incorporates multiple 16-bit Intel 8086 microprocessors.

Aydin prefers to call the 5216 a display computer rather than a computer display because of its power.

The biggest application area for Aydin Controls displays is in power station monitoring and Aydin claims to have built 75% of all the colour graphics equip-

ment installed in power stations all over the world. Aydin supplies its kit to major contractors like TRW and Westinghouse.

Some of the Aydin displays are less complex devices offering semi graphics like bar charts. Isaacs sees potential for this kit in commercial DP, especially in view of developments like IBM's introduction of colour graphics on the 3270.

Isaacs plans to base the Aydin operation at Hatfield, Herts. Initially its activities will be confined to sales and support but

Bank union's rules for new technology

PUTTING forward its own proposals for the introduction of new technology, the Banking Insurance and Finance Union has recommended that its members should not co-operate with any employers' automation plans unless prior agreement on future employment has been reached.

Other recommendations included in the BIFU microelectronics committee report are that there should be no compulsory redundancies; negotiations should take place on whittling down the

working week to a four-day 28-hour level with no reduction in salary; there should be compensation for changes in an individual's working pattern; and that staff should be informed of their prospects with the company for the next 15 years.

BIFU now intends to set up technology committees in each company with which it is involved.

Firnberg's farewell tribute to NCC members

"THE sheet anchor which ensures that the National Computing Centre talks sense and proposes methods based on practice as much as on theory is the membership."

So said David Firnberg, the retiring director of the National Computing Centre, in his last editorial in the December issue of the NCC's journal, Interface. Throughout his five-year reign Firnberg has repeatedly praised members' involvement and it was fitting that he returned to this theme in his farewell editorial.

"Your involvement, your willingness to participate and give

your time and knowledge act both as a spur for the NCC to find solutions for the difficulties you experience and as a discipline which prevents the Centre's getting lost in blue-sky futurology," he said.

The "bedrock" of the membership was the data processing department.

Firnberg said many aspects of the NCC's "distinguished record of successes" — he singled out documentation standards, the systems analysis certificate and the Threshold school-leaver scheme — could not have happened without the NCC.

Firnberg is now managing director of Urwick Nexos, a training and consultancy organisation set up by the National Enterprise Board's office systems firm Nexos and the consultancy Urwick Orr.

Rome conference

A CONFERENCE on cross-border data flow policies is to be held by the Intergovernmental Bureau for Informatics in Rome from June 23 to 27, to explore the concerns raised at the SPIN conference in Turin in 1978 about national sovereignty in international data flows. Anyone wishing to participate should contact IBI Box 10233, 00144 Rome.

FOCUS

End of a data decade

IN case the industry hadn't noticed the date, BIS staged a Data Decade conference in the closing weeks of 1979. For a decade which has been noted for the growth of conferences, this all-purpose event was a fitting tribute.

Not that much new emerged. As has become all too typical of such conferences, the role of the DPM was hammered while the role of the micro was praised. It hardly seemed necessary for the collective ranks of industry personalities to inform us where the computer world was going. Anyone who keeps even half an eye on Computer Weekly or is on the receiving end of sundry product mailing lists would have been well aware of the trends.

As is customary, the organisers failed to include a practical session presented by a standard issue DPM. Had such an individual been invited, the industry world would have learnt that the fears of the professional do not extend to combating the mighty micro or coping with rapid development of new technology. The problems faced by the DP installation are those of coping with the ever-increasing demands of management and user departments.

With the current business outlook far from promising, companies are looking for improved computer productivity and cost effective processing. Any distributing involved is more likely to feature increased workloads to the central computer system. Containing such demands is

not easy at the best of times. Containing it in the face of acute DP staff shortages plus lengthy equipment delivery dates, keep the average DPM fully extended — possibly too extended to attend Data Decade conferences in order to hear the accusations by a former BCS president that computer people had failed the challenge.

According to both Alex d'Agaapeyoff of CAP and Peter Hermon of British Airways, DP professionals have an extremely narrow view of their responsibilities, being far more occupied with technology than corporate management. Just who should take responsibility for running the company data processing facilities was not made clear. That such equipment could represent the largest chunk of company investment funds is apparently of little concern. Certainly senior

company management would not relish the thoughts of being called out at midnight to deal with a succession of head crashes or air conditioning failures.

The data conference would have served the interests of the industry far better by boosting the role of DP management rather than denigrating it. None, it seems, is willing to come to the aid of the DP party.

THE PERIPHERAL SUPPLIERS' ASSOCIATION & IPC ELECTRICAL-ELECTRONIC PRESS Present



West Centre London April 16 & 17 1980

Two years of the specialist exhibition for professional purchasers of computer peripherals terminals and related units. Presented by the Peripheral Suppliers' Association under the sponsorship of "Systems and Data Processing" and supported by the IPC Electrical-Electronic Press publications "Computer Weekly" and "Data Processing". Organized by Data Promotions Ltd, in special co-operation with the technical and commercial equipment in OEM quantities or supplying and implementing their own product. Peripherals 80 brings together the latest developments in computer peripheral equipment purchased off the shelves in the related products of a first class trade exhibition.

TWICE AS MANY STANDS AS BEFORE. TO RESERVE SPACE, CONTACT THE EXHIBITION MANAGER, PERIPHERALS 80, ROOM 101, DORSET HOUSE, STAMFORD STREET, LONDON, EC3A 7RL. OR PHONE 01-2621 8800.

EXHIBITIONS 1980

BUSINESS EQUIPMENT EXHIBITIONS
OFFICE MACHINES WORD PROCESSING COMMUNICATIONS
COMPUTERS VDU'S DUPLICATION RECORDING MACHINES PLANT
PRINTING MICROFILM RECORDS REPRODUCING MACHINES FILING SYSTEMS
INVESTMENT INCENTIVES MARKETING DISPLAY SYSTEMS ETC ETC

FREE ENTRANCE PASSES ON REQUEST
Leeds: Queens Hall, 6th & 7th February, 1980
Bournemouth: The Pavilion, 20th & 21st February, 1980
Plymouth: The Guildhall, 1st & 2nd October, 1980
Edinburgh: Assembly Rooms, 15th & 16th October, 1980
Cardiff: Sophia Gardens, 5th & 6th November, 1980

Douglas Temple Studios Ltd.
104a Old Churchyard Road, BOURNEMOUTH, Dorset BH1 1LR
Telephone: 02021 20533 Telex: 418487

Please send further details to:
Name _____
Company _____
Address _____
Tel: _____

DIGITAL • ANDERSON JACOBSON • TRANSDATA • AM JACQUARD • MELLORDATA • NEWBURY LABORATORIES • TEXAS

KSR's 10 cps from £46 per month
120 cps from £87 per month
Portable from £63 per month
Daisy Wheel from £104 per month

Monitors and VDU's Standard (Teletype compatible) from £33 per month
APL from £47 per month
VT52 and other options from £47 per month

ASR's Integral terminals from £87 per month
Separate P/T Cassette units from £43 per month
Separate Diskette units from £60 per month

CONTACT Mike Brooke or Philip Ely. Tel: Byfleet 53151 & 49618
SHORT TERM RENTALS ALSO AVAILABLE.

MBS Rentals Specialists in the renting of terminals
MBS Rentals, Aldwych House, Malet Street, West Byfleet, Surrey KT14 5BA

• TREND • QUME • DIABLO • LEAR SIEGLER • TALLY • PERICOM • TECHTRAN

Question their judgement.



All Ventek computer users were once in the same predicament as yourself.

You have defined the need for a computer system for your company. What it needs to do. How it needs to do it. You're now at the next step.

Amassing a pile of information on computer systems. Checking hardware against hardware, claimed capabilities against actual capabilities. Seeing salesman after salesman. Comparing software costs, installation time, delivery dates. Putting reputations and careers on the line. All to make the best possible decision in buying a computer system to help in the future profitability of your company.

Discover a Shared Aim

Ventek Computers would like you to meet Ventek Computer Users, so that you can quiz them on their purchasing decisions. Discover what the computer competition is all about. And most importantly, why there are 1800 installations in the

U.K., including some of the biggest names in industry, and why they went with Ventek.

This is not the time or the place

Ventek Computer systems cannot be adequately described in an advertisement. Nor can any responsible business person decide on a computer system from a single leaflet or a quick briefing by a salesman.

So take this opportunity to see for yourself why Ventek Computers fit into so many organisations with so much compatibility and so little fuss.

An open invitation to discover our reputation

Take a step now to lessen the uncertainty of one of the most important buying decisions a company can ever take. Attach the coupon below to your card or letterhead and one of our highly experienced computer sales people will contact you, to arrange a business meeting with Ventek Users.

Name _____ Position _____
Company _____
Address _____
Tel No _____

ventek computers

Ventek Ltd, Station House, Hareway Road, Wembley, Middlesex HA9 6ER
Telephone: 01-262 6261 Telex: 923038

If only computers could work the same hours as humans

PROGRAMMING is one of those jobs which most people consider to be of the nine to five variety. Programmers themselves will be quick to point out that computers do not always pick set times to go down, and that errors and system failures can occur at the most unusual hours.

It is because of this aspect of the job that a company called Automatic Revenue Controls has put forward the idea of flexible working hours for programmers, using PlanTime, its flexible hours control system.

Peter Russell, marketing director of the company, pointed out that 28% of companies surveyed recently by the Institute of Administrative Management had some form of flexible working hours.

"A similar survey carried out at the same time showed that in 1978 some 200,000 people went on to flexible working hours for the first time, and the rate is increasing," he said. He went on to explain why computer programmers and systems analysts are among the white collar workers who stand to gain most from flexible hours.

"Most silly mistakes in preparation work occur, it is thought, either just after arrival, or in the morning when still flustered from a difficult rush hour journey, or during the evening rush to get something finished before going home."

Schemes vary in different companies using the system, but most allow people to arrive between 8 and 10am and leave between 4 and 6pm. The period from 10 to 4 is known as the core time and staff must be in the

office. Flexibility can also be incorporated into the timing and length of lunch breaks.

The limitations of such a scheme are obvious, the main one being that work interests come first. As Russell points out, "If there is a peak to be pushed over, or a deadline to be met, then that is the important consideration."

Also some form of control would need to be implemented. A set period is chosen, usually four-week, and at the end of this

what immediately springs to mind is that programmers and analysts may not take kindly to clocking in and out, which to many people is still associated with factory workers and seems to imply a lack of trust to which professionals may take exception. It is easy to imagine the situation arising where some of the more arrogant or biased programmers may continuously ignore the offensive little terminal and continue to come and go as they please.

Automatic Revenue Controls has published a booklet on flexible working hours. It is priced £1.50 but Computer Weekly readers can obtain it at a reduced price from Automatic Revenue Controls, Shakespeare Industrial Estate, Watford, Herts.

people must have completed their normal contracted hours of work. ARC's solution is the use of the PlanTime system which incorporates electronic terminals at the entrances which receive individually coded keys or ID cards from people as they arrive and leave.

Russell explained, "When people check in, the system starts adding time to the memory record. When they leave it stops. If a person arrives or leaves during the 'core time' that fact is displayed to them next time they use the terminal. Other mishaps are similarly pointed out depending on what the organisation wants programmed into the system."

This all sounds very well, but

Also many programmers work long hours either through necessity or their own interest and would probably continue to do so without taking time in lieu or even thinking about it.

Working flexible hours within a framework of 8am till 6pm still does not alter the fact that computers do not work human hours and there will still be difficulties which require manpower outside even a flexible day. Consequently, come the end of the month there will be people with perhaps weeks of time in lieu to be taken, and as these are the ones who probably always work late, it would be impractical for them to take it in full.

Russell points out that overtime goes down when a flexible system is introduced. "People

like programmers who are paid by the hour, usually prefer time in lieu to be with their family. Instead of taking highly taxed overtime payments, they can still get a full amount of work from them but their day off can be taken in slack periods."

Whether this actually helps is debatable, although ARC is convinced it does. It quotes Wimpey's computer centre where the workers have discovered that a flexible day makes more computer time available; programmers who would otherwise be clashing with each other in the queue.

Page Six will be interested to hear from programmers or employers who have such a system at their installation, or from others who prefer the way the system operates. Flexible working times can vary very much from company to company and the scheme chosen has to depend on common co-operation and understanding.

From experience, employers will know and programmers will appreciate that agreement has to be reached on any kind of organised control, which can be resented if it is not what everybody wants. They will also know that it is not always the hours worked which present the crux of the matter, but the amount of work done. Should people be rewarded with time off in lieu simply because they are slower workers than their colleagues?

Take some professional advice.

Verbatim flexible discs and tape cartridges are used and recommended by computer professionals world wide. A full development programme in association with leading manufacturers ensures top quality and we provide unrivalled price and availability. For the full range of magnetic media from Willis see our catalogue. Phone Bishops Stortford (0279) 506491 or send coupon.

WILLIS

Computer Supplies, for people who know better.

To: Willis Computer Supplies Ltd., P.O. Box 10, Southmill Road, Bishops Stortford, Herts CM23 3DN.

Please tell me more: Flexible discs ☐ Mini discs ☐ Cassettes ☐ Cartridges ☐ Catalogue ☐

Name _____

Company Address _____

SOFTWARE FILE

Codasyl tidies up Cobol procedures

SOME useful changes to Cobol which have been implemented by Codasyl were recently examined by the British Computer Society's user group on the language.

The changes are mostly seen as an effort to tidy up procedures prior to the publication of Ansi's projected new standard within the next two years but to a degree they reflect that authority's attitude to the continuing development of Cobol.

Those aimed at improving the structuring of Cobol programs include an extension of the PERFORM construction. Two new forms of EXIT have been added to the END PERFORM

Figure 2.
IF R-COUNT = 0 OR
R-SUM/R-COUNT < 100...

statement, which together should streamline structured use of Cobol.

By the use of the new EXIT PERFORM and EXIT TO TEST OF PERFORM, devotees of structured programming need no longer waste time and code to avoid GOTO's (see Figure 1) Ansi has not yet decided whether or not to implement this usage.

Another change designed to make programs easier to follow is the order in which evaluation takes place in a complex test. Statements such as that in Figure 2 will now work, and prevent the attempt to divide by zero.

Codasyl has also tried to eradicate some features of Cobol which frequently cause errors, particularly among less experienced programmers.

Ansi, however, has rejected the proposal that the word TO might be allowed in an ADD statement such as ADD A TO B GIVING C, and also turned down the idea of abandoning the mandatory column margins.

Codasyl had put forward "free form Cobol" as a possibility, ignoring margins and area A and B with a few minor exceptions concerning indicators usually appearing in column seven, but Ansi is not yet ready to abandon this discipline.

The new rule that REDFINES need longer define the largest area first has been accepted by Ansi.

Codasyl has also attempted to rationalise minor features of the language. The term "subscripting" now includes indexing, and although Ansi accepted "index name + or - integer" as a subscript, arithmetic expressions as subscripts were rejected. Ansi also rejected the idea of continuing literals by a hyphen after the incomplete portion.

Among those Codasyl proposals accepted by Ansi are the implementation of CALL for non-Cobol routines and the provision of symbolic characters where a control character is needed which cannot be entered in the program source, by statements like SYMBOLIC CHA-

ACTER CR IS 13.

Codasyl has also approved some additions to the language, all of which are still under consideration by Ansi, but are likely to be rejected.

These are:
● WRITE is extended to allow writing from a literal as in WRITE FROM "COMPANY CONFIDENTIAL", and the ADVANCING clause of WRITE will allow backward positioning where hardware devices permit this.

● The additional usages BINARY and PACKED-DECIMAL are provided, increasing portability by reducing the need to use the various forms of COMP.

● The CALL verb may now be written USING a non-numeric literal.

Here is your 5-year plan for database management software. Buy it all, or one piece at a time

When your five-year plan for database management systems includes Cullinane's comprehensive and fully integrated family of advanced products, you don't have to wait five years to make it happen.

Because IDMS is truly a data dictionary-driven system, any component you require — regardless of when you acquire it — is fully integrated with the DBMS via the data dictionary with great attendant efficiencies.

For example, a dictionary-driven teleprocessing system can be reconfigured dynamically without ever bringing the system down and disrupting operations.

Also, it is now possible to have a fully automated applications development system which will greatly improve programmer productivity in years to come.

Start planning for the future now by attending a free management seminar in your area.

Database Management
IDMS is the state-of-the-art database management system for use in the IBM environment (including the new 4300 series). The base for all Cullinane software components. IDMS is the first CODASYL-compatible DBMS and gives a high degree of hardware and programming language independence.

Data Communications
IDMS-DC is the only data communications system designed specifically for use in the database environment. Fully integrated with IDMS, IDMS-DC therefore gives faster response time, more economical use of memory and greater simplicity of use than any other TP monitor can in a sophisticated multi-terminal configuration.

Data Dictionary
IDD is the only "active" data dictionary because it is fully integrated with a database system. It is a powerful design and control tool for use with IDMS and with the other Cullinane software components, yet it can be used as a stand-alone system.

Report Generator
CULPRIT can be used to produce even the most complex reports quickly, easily and with a bare minimum of coding. It can access virtually any file structure including conventional files or databases.

Online Query
Online Query Release 2.0, is a major new advance in interactive information retrieval systems. Fully integrated with IDMS, it requires no programming in order to be immediately useful upon installation. Online Query provides managers and user departments with a powerful, easy-to-use set of English commands that allow instant access to selected information stored in the database.

Online Program Development
INTERACT is an online system for program development, remote job processing. INTERACT is the programmer productivity system. It offers a powerful command repertoire, fast terminal response time and economical CPU requirements.

Distributed Database
Cullinane's Distributed Database System allows multiple IBM computers to share a common IDMS database. Distributed database is a unique Cullinane capability. For the first time you can support applications programs at remote sites and allow them to access a central database with complete user transparency and full data integrity. Cullinane's Distributed Database is the system of the future — available today.

Free Management Seminars

All seminars are conducted by recognized experts in their subject, and are designed for both EDP and management personnel.

Dates and Cities

February 4 London
28 Birmingham
March 6 Manchester
20 Bristol
April 10 Edinburgh
26 London



I am interested in the following Cullinane products:
☐ IDMS
☐ IDMS-DC
☐ Distributed Database
☐ IDD
☐ CULPRIT
☐ INTERACT
☐ QLO

I would like to attend your seminar in _____ on _____ Date _____

My computer is _____

Name/Title _____

Company _____

Address _____

Postcode _____ Phone _____

Post to: Cullinane (UK) Ltd., 150 Southampton Row, London WC1B 5AL, Phone (01) 837 8818

Database: Cullinane

OP SPOT

Here's your chance—what do you think of your ops manager?

ASK any number of operators what they think of their operations manager and you can be sure that some will describe him as the best thing since sliced bread while others will reply in terms unprintable on a page such as this.

Those in favour will say that they like him because he does a good job — he's come up through the ranks and so fully appreciates the part they play in the running of the installation.

But you are much more likely to hear them criticise the manager, and strongly too — saying that he doesn't listen to their viewpoint and isn't interested, anyway.

So contention between operators and operations managers is not uncommon.

Contention between operations managers is much rarer, although it does happen. It is

particularly surprising, and refreshing, when two managers disagree on matters such as the value and efficiency of the typical operations manager.

And that's exactly what we have this week.

At the end of last year, Ron Linton, operations controller at Manchester Polytechnic, sang the praises of ops managers, describing the majority as essentially hardworking individuals who are deeply concerned about the welfare of their operators.

Referring to his involvement with other managers through the ICL George 2 User Group, Linton said, "Most managers I know think the sun shines out of their operators" and that "A few managers give others a bad name" in the computer industry.

Praise indeed. However, it is for comments such as those that Ron Linton comes in for a sharp



"Novel method of reducing head count isn't it?"

A matter of life and death at work

HEALTH and safety are worthy of consideration throughout the installation and not just in the computer room area.

Office areas like job control and data control are sometimes made hazardous by a lack of output listings being piled on floors, desks and other inappropriate places.

According to Supervisory Management Training, of London, about a dozen people suffer fatal accidents in the office each year, and about another 3,000 receive injuries resulting in at least three days off work.

To help prevent such accidents the company has come up with an office safety course which, it claims, does not call for experienced lecturers in the field.

The course is based on film slides and audio cassettes, which are supplemented by a trainer's guide and two work books — one for supervisors and another for staff.

The whole package costs £95 + VAT and is available from Supervisory Management Training Ltd, 21 Green Lane, London SE20 7JA. Tel: 01-778 1681.

As with all other matters relating to operations, Op Spot would like to hear what you think about your operations manager. Is he good, bad or just indifferent? Does he take the trouble to find out who the best operators are, or is he content just as long as the work gets done? And there is no need for operations managers to be shy about putting views. If you feel that your operators aren't up to scratch, who is to blame? I may not always agree with your views, but I'm always willing to present them.

VDU Workstations

UTOPIA
BUSINESS FURNITURE

Researchers into the problems of operator stress and fatigue caused by the continuous use of VDUs have advised that workstations should adjust to suit the individual needs of the operator.

Our new Utopia VDU Workstations feature the adjustability that doctors and other researchers have been recommending. The system incorporates a fully adjustable terminal workstation with individual vision and keyboard supports offering tangential, lateral and vertical movements in addition to independent height control. Two sizes of other which, together with the addition of side extensions, combine to create many complex workstation possibilities. Add to this our wide selection of lumbar supporting, fully adjustable operator chairs and the system becomes complete.

Please contact us for further details of VDU Workstations and ask for a copy of our Utopia Business Furniture colour brochure.



Mines and West
Dorchester, High Wycombe, Bucks. HP13 5TX
Telephone: (0494) 344111. Telex: 63530 MINEST G

SCHAFFLINE
high definition system

ment with the ICL George 2 User Group.

Beste stresses that in computer operations, as in many other walks of life, there are both good and bad in staff and management. "Speaking on my own behalf, I can only state that wherever I have worked the relationship between myself and staff of all levels has been very varied."

Referring to those who have come up through the ranks of operations, he comments, "These managers understand the problems and work satisfaction of their operators and so ensure good relations between management and staff."

I have also dealt with quite a few operations managers, formerly as an operator and more recently as a Computer Weekly writer.

I must agree with Lance Beste when he says that the operations fraternity has both good and bad members.

On the one hand are those who adopt the "Oh, they're those operators" philosophy, while on the other are the ones who will stop at almost nothing to get the best for their operators.

As I see it, it's very easy to be a bad operations manager and rather difficult to make a good job of the position.

At the smaller installation he is likely to be called upon at all hours to deal with matters ranging from the trivia of a broken coffee machine to complicated hardware and software problems.

One such manager — a particularly conscientious individual — was ordered to spend two weeks at home in peace and quiet because he was suffering from nervous exhaustion.

By contrast, another operations manager — or ex-operations manager, to be precise — would promise his operators the world while under the influence of a few beers, only to suffer from a convenient loss of memory and go back to his bad old ways the very next day. His "bad old ways" included allowing users to enter the computer room and tell the operators where and when output was to be printed.

A good manager is worth his weight in gold. Generally speaking, attitudes come from the man at the top and are passed down through the ranks to the rawest recruit at the installation.

Personally I have no time for the sort of stupid, mindless rules and regulations that inhibit

operations staff from using their drive and initiative.

I advocate the sort of operations management that says, "Look, we've got to have these standards but they are a means to an end and not an end in themselves."

That sort of approach, coupled with salary incentives, training schemes and good career prospects will, in my view, get the best out of operations staff. Treat the operators fairly and the majority will respond in a positive manner to the benefit of the entire installation.

I am concerned about the operators who know their stuff and use it day in and day out to ensure that the work is processed with speed and efficiency so that deadlines are met.

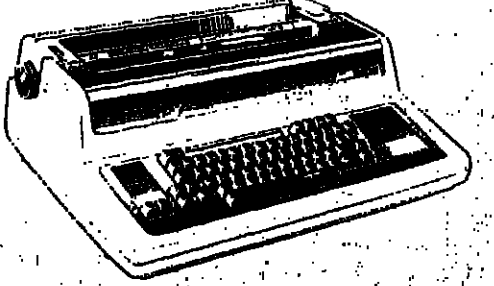
It is with these latter persons in mind that I believe staff appraisals should be carried out at least once every six months.

Operators often complain that nobody listens to their point of view. Well, Op Spot is listening and Bernard Allen would like to hear your opinions and ideas on all matters relating to computer operations. Your letters should be sent to Op Spot, Computer Weekly, Dorset House, Stamford Street, London SE1.

Telephone calls are equally welcome and Bernard can be contacted directly on 01-281 8036.

Wilkes Computing

we have
digital
Terminals Available



- LA 34 DECwriter IV
- convenient desk top design
- 30 char. sec. terminal
- Full 128 ASCII char. set
- low price

Wilkes Computing
Bath House, 72 Prince Street, Bristol BS1 4JH
Tel: (0272) 25921 Telex: 449205

COMMUNICATIONS NEWS

Viewdata chip sets production build-up

VIEWDATA chip sets have reached an advanced stage in the development process at General Instrument Microelectronics' plant in Glenrothes, Fife, in preparation for volume production early next year.

Samples for customers likely to give large orders have been produced over the last three months.

Consumer products manager David Letheren said that the company's European division, with its design and production plant in Glenrothes, was well established in telecommunications products because Europe was a more open market for them than the US where the market was dominated by large telephone companies.

The viewdata chip set consists of the AY 39710 data acquisition circuit, the AY 3 9720 video generator circuit and the PIC 1650 12-bit microprocessor with a 512-word on-board read only memory mask-programmed for this application.

Prices are expected to be below £30 for the three chips in small quantities, falling to about £25 each for quantities of 1,000.

The price of the PIC 1650 processor itself, which has been in production for three years, has fallen to less than £5 and GIM says the other two will follow suit if they enjoy a high yield and a good demand.

The data acquisition chip processes data either from the telephone line via a line termination unit, modem and a universal asynchronous receiver/transmitter chip (UART) or from the broadcast teletext signal via television tuning circuitry and teletext decoder logic. It then loads it into local memory under control of the PIC processor.

The video generator circuit takes data from the selected area of local page store and converts it into suitable signals for driving a colour television tube.

The on-board character generator is programmed with different character sets according to the country of use. The UK version has the part number AY 3 9725.

The output signals can also be fed to a UHF colour modulator for use in a viewdata adapter

that plugs into the aerial socket of a television. GIM's Letheren expects a big market for adapters next year.

GIM has produced two printed circuit boards to enable potential large scale buyers to evaluate the chip set, one for viewdata alone and one for teletext as well.

These may be produced for normal commercial sale by Dexter Electronics of Stevenage, Herts, as printed circuit board production is outside GIM's usual area of activity.

The combined board holds the three-chip set plus auto dialler, line termination and model unit, teletext decoder and local storage implemented with conventional components.

Although mass production of viewdata terminals appears imminent, the Dutch PTT is taking no chances on leaving it to the natural inclinations of the consumer: it has demanded that information providers on its viewdata service arrange for one terminal to be connected for every 50 pages that they rent on the PTT database.



Helping to keep thieves at bay

Our pictures show how easy the Post Office's ABC Alarm system is to operate. It is also simple to install because it shares an ordinary telephone line, and an alarm message with a data rate of 300 bps can even be sent while a conversation is being held over the line.

Any automatic alarm system that meets Post Office attachment standards can be connected instead of the push button.

The service has been on trial in the Norwich area and its introduction elsewhere in the country will depend on demand.

The subscriber's device is linked to a purpose built processor in the local telephone exchange which polls the lines checking for an alarm signal or a line fault. Either event causes a message to be sent to a central exchange processor enabling details of the alarm to be supplied to the police or fire service headquarters. The maximum delay is four seconds and line faults lasting less than half a second are ignored.

The larger picture shows how, at the first sign of trouble, a "panic-button" close to a till or cashier at the customer's premises can be pressed. Brief details of the emergency are transmitted to the police within five seconds over ordinary telephone lines. Inset, a police officer, alerted by the ABC system, reads details of an emergency on her control room terminal.

Racal-Milgo drops Series 4000 cluster terminal system in the States

IN the US Racal-Milgo has dropped one of its terminal lines, the Series 4000 cluster terminal system, launched in 1978 as an IBM 3275 replacement (CW, June 15, 1978).

As well as replacing the IBM 3275, the 4000 was also available with Univac UTS 400 and Honeywell VIP-7700 emulation, but it has not proved a sufficient success, and was killed off quickly.

However, Racal-Milgo is firmly committed to the display terminal business in the US, and expects it to expand 25% in the current year.

Dennis Daniels has left Racal-Milgo after 11 days as vice-president and general manager.

Racal says that he left because the appointment "didn't work out".

Racal has bought 66% of New York security systems company Vikonics for £800,000 with an option to buy the rest of the shares later. The company forecasts sales of \$2 million in the current year.



If you need minicomputer performance...



in microspace...



at a price to fit your pocket

Even at the bottom end of the LSI-11 family — the LSI-11/2 — you are already in small minicomputer capabilities. If you're working in a price-sensitive area, this is the right place to start. But if your application expands, you can cope with it by a simple pull out/plug in replacement — the new LSI-11/23 — and get two and half times more power. Mid-range mini performance, sophisticated memory management, up to 256K bytes of addressing, 48 floating point and math instructions.

All LSI-11s can use 100% of the PDP-11 family's software through the well-known RT-11 real-time operating system. The new LSI-11/23 even adds RSX-11M and -11S multitasking systems and is 100% compatible with the high end members of the PDP-11 family.

Yet, we have to repeat, the LSI-11s are still microcomputers: only 13.2 x 22.8 cms. You can choose from a complete range of performance levels: 2.1 models, plus over 100 add-on options, are currently available. To get a look at the whole package, please use the coupon.

Use this coupon to request a brochure on the LSI-11 family, or to request a demo. Fill in and send to: LSI-11 family, 100% of the PDP-11 family's software through the well-known RT-11 real-time operating system. The new LSI-11/23 even adds RSX-11M and -11S multitasking systems and is 100% compatible with the high end members of the PDP-11 family.

Name _____
Address _____
City _____
Country _____
Postcode _____



you need the LSI-11 family.

digital

Come to the No. 1 in advanced 16-bit microcomputers

PEOPLE and EVENTS



In a management game which involved controlling three imaginary companies and making decisions on production, pricing and research, the team of six from Wyggeston and Queen Elizabeth College won an exciting final and the British Enkeltrophy.

Twenty-seven teams entered the competition this year and in the final the winning team defeated teams from the City of Leicester School and Rawlins College, Quorn.

The victors are seen here receiving their trophy, a mounted computer circuit board, from T. H. Harris, financial controller of Enkeltrophy.

As an added bonus, the team will also be sponsored by ICL for the Financial Times annual national competition.

Excitement at ICL chess tournament

HASTINGS has seen the influx of 400 international chess players to take part in the 35th annual Hastings International Chess Congress, sponsored for the second year by ICL.

The contest began on December 28 and continues until January 14. Excitement is mounting a great deal of attention focussing on the ICL Grandmaster Tournament with two Grandmasters, four International Masters and two United players competing for a first prize of £1,000. Nigel Short, 14, of Bolton was in third place in the Premier tournament after his victory over the Israeli master, Israel Zilber.

Nigel is currently awaiting confirmation of his International Master norm attained at Chester in August.

The Congress was officially opened by Patrick Moore and the prizes will be presented by Peter Ellis, deputy managing director of ICL.

The last round of the ICL Grandmaster Tournament will take place in the White Rock Pavilion, Hastings, on Monday, January 14.

Gilbert Dowse has joined Computerplan where he will be senior consultant with special responsibility for marketing and publishing industry. Since 1987 he has been with the Gordon and Goch Computer Centre.

Carol Duncan has become UK customer training manager for Data General. Her experience in computer education includes working in the computer division of the Bank of Credit and Commerce International.

Tannatt Nash is Geest general manager

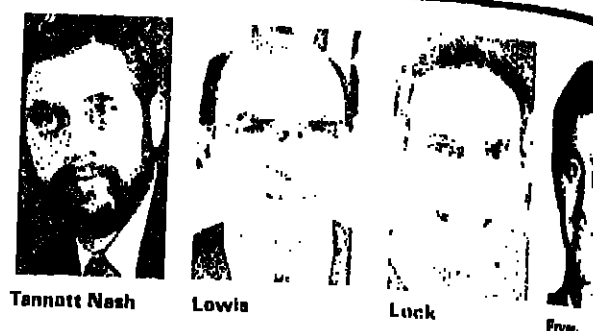
FOUNDER of Data Logic, Brian Tannatt Nash has become the general manager of Geest Micro Systems, part of the data products division of Geest Computer Services.

Data Logic was formed in 1987 after Tannatt Nash left SPL where he was a shareholder director. As founder and chief executive, he established Data Logic companies in Sweden, Norway, Denmark and Switzerland.

It was politics that drew Tannatt Nash temporarily away from computers in 1973, when he became the Liberal candidate for Hereford and fought both 1974 elections.

After the elections, he returned to the industry and took up various senior management positions culminating in his appointment as general manager of the professional services division of ICL in South Africa.

Speaking of his new appointment, Tannatt Nash said, "I have predicted and am now convinced that with the right environment Micro Systems will open up countless new opportunities for both business and domestic use."



New division at Hoskyns

A NEW consultancy division has been formed at Hoskyns which will deal with the problems involving communication networks, database management systems and techniques, and microcomputers and their role in supporting business in the 1980's.

David Menzies has been appointed to lead the division. He has been with the Hoskyns group for 10 years and has specialised in the technical aspects of computing.

"Computer technology has been developing at a tremendous pace and there are very few real experts around," he said, "We need to reserve them to solve the really difficult problems."

Alan Clarke has been appointed manager of the south-west branch for Honeywell's general systems division. Most recently he was divisional sales manager for the south-west.

John Woods, Prime Computer's first "million dollar salesman", has now been promoted to branch manager for London West. He has been with the company for two years as a sales executive and before that was selling for GT and F. He takes over from David Derbyshire, who has become district manager of the North and Midlands area for Prime.

OBITUARY
Eugene G. Cronin

PRESIDENT of Deane World Trade Corp, Eugene Cronin, has died aged 54. He had been with the company seven years, joining in 1977. He was appointed president of Documentation in 1978.

Cronin had held various financial management positions with Digital Equipment Corp prior to joining Deane. He was vice-president of administration, and became vice-president of European operations in 1977.

Taming the business forms jungle
by Jane Bodin

TO CUT back the jungle of 200 different sizes of business forms to a range of eight standard widths, is perhaps an almost unobtainable target. But that is what the Continuous Business Forms Manufacturers section of the British Printing Industries Federation has proposed, and some progress, albeit slow, has been made.

There are 60 companies in the forms manufacturers section, responsible for 90% of the output of continuous stationery in the UK. Of this, 40% is listing paper, the remainder being "bespoke" or custom ordered forms.

Five or six large companies produce 80% of this listing paper and a look at these reflects how far the recommendations are being put into effect.

Reneo Vickers, one of the big three, has just announced that in future its stock sizes will comprise the eight recommended sizes, with other widths available only on special request.

Arnold Haase, sales director of Roneo Vickers Business Forms, commented, "Recognising the obvious benefits to both manufacturers and customers, we have decided to implement immediately the standardisation of size."

"After consultation with most of our leading customers, it has become apparent that the size difference involved will have no significant effect on programming, filing or storage, and the changes have been readily accepted by all concerned."

"We will, of course, supply the other sizes where specifically requested and where we are unable to convince the customer of the benefits available from the new sizes."

"The sooner our colleagues in the industry follow suit the sooner we will all enjoy a better service from our paper suppliers and make a worthwhile contribution to holding down costs — a vital factor in these days of escalating prices."

It is a courageous step to take in this highly competitive industry. The listing paper market is in decline through the use of VDUs, laser printers and Honeywell paper printers — hardly ideal conditions in which to introduce change.

Nevertheless, change had to come. Users of computer stationery, even before standardisation, often made life more difficult than was necessary by taking no heed of sizes, but instead designing layouts and ordering a printed sheet to fit them.

Too often in the forms business, the design of a piece of stationery has gone too far for easy adoption before it is discovered that the dimensions are unsuitable for the printing machine or its potential for colour printing and in-line finishing have not been fully exploited.

The eight widths introduced are: 180, 210, 250, 280, 345, 370, 400 and 450 mm. These were selected by a technical subcommittee of the CBFFM which spent many months discussing how customers' needs could be best met by a smaller range of widths, working in close co-operation with the Business

Equipment Trade Association and the British Paper and Board Industry Federation to ensure that the sizes chosen satisfied as far as possible all relevant criteria and made wide adoption possible.

The reasoning behind each chosen width was chosen is as follows:
180 mm — same as ISO 2784; will trim to A5 width
210 mm — meets the need of a popular width in the UK; untrimmed it is A4 width
250 mm — same as ISO 2784; will trim to A4 width
280 mm — meets the need of a popular width in the UK, untrimmed it is close to the longer side of A4
345 mm — differs by only 5 mm from ISO 2784 size of 340 mm; meets need of width for IBM computer console printer
370 mm — differs by only 5 mm from ISO 2784 size of 375 mm; relates closely to the popular size of 14 1/2 ins.
400 mm — same as ISO 2784
450 mm — same as ISO 2784

The introduction of standard widths will, if widely adopted, avoid delays and costs through the extra production time and unnecessary waste of materials and manpower incurred in constantly changing from one size to another during form manufacture. Producers cannot stock every width, and delays are experienced while a desired width of reel is being obtained from the paper mill or merchant. If a job is urgently required a wider reel may have to be used and the excess trimmed off.

It is estimated that the impact of the widespread adoption of standard widths could be in the region of annual savings of millions of pounds. However, it is very much a "chicken and egg" situation — the economies will not become available before a large number of users have switched, enabling standardisation right through printing works back to paper merchants and mills.

When forms are to be redesigned, it is good policy to co-opt a good printer with experience of computers. A person like this can really save money, as he understands both the requirements of his customer and the capability of his equipment. Indeed, it is often easier and cheaper to design the whole form right from the beginning than to try to produce a format which has been drawn up with no understanding of printing techniques.

The benefits of standardisation will come as its acceptance spreads, and the printer will be happy to assist in every way possible to speed this process.

On the face of it, it is a buyer's market. The customer can ask for what he wants and get it, if not from one supplier then from others clamouring for his business and many are reluctant to consider a change the benefits of which are not immediately apparent.

However, as with many other service-type industries, there are inherent dangers in exploiting this kind of market.

In 1975 there was a general UK recession followed by over-capacity in the business forms industry. This resulted in price

Little attempt was made until recently to settle on standard sizes for continuous stationery, and it is estimated that about 200 different sizes are currently being produced. The Continuous Business Forms Manufacturers section of the

British Printing Industries Federation proposed a standard of eight sizes in 1978, and now Jane Bodin reports on the progress made in implementing it, and on the benefits to be reaped from standardisation.

prices have hardened, most companies will still barely recover their increased overheads.

Yet it is not in the customer's long-term interests for too many companies to be squeezed out of the market, leaving only a few large concerns or in-plant installations to fill the gap.

Standardisation won't offer an immediate benefit. However, it will contain future price rises and it is to be hoped that the users of these standard widths (rather than those who cling to their special sizes) will feel the greatest benefit.

Harry Blomfield, marketing director of Moore Paragon UK, which produces some 25% of all UK continuous stationery and 30% of the listing market, feels that it is as important to push for the standardisation of custom continuous as for listing.

He reports a small but significant move in that direction at the company's Sunderland plant, where about 45-50% of orders are in one of the firm's eight "preferred metric widths" which are in line with those

agreed by the rest of the industry. Yet three years ago a three-month check on one press showed 92 different widths being manufactured!

The continuous stationery industry is gearing itself to cope with larger numbers of small runs of 5,000 forms or less to accommodate the small business computer. Here standardisation could offer big savings.

Moore Paragon also has interests in Europe, which went metric some years ago for both paper sizes and computer stationery. Today most businesses are familiar with A4 letterheads and related stationery, yet this took years to introduce into the UK and is still by no means universal use.

Colin Cripps is manager of the continuous stationery department of John Dickinson Stationery, Apsley. Until recently he was manager of the envelope department and his experience shows that it has taken five years for the standardisation of envelope sizes to have a "reasonable impact". He feels it will take at least

this time for the same thing to happen with business forms.

From his experience it is the buyers, particularly of very large groups, who have to make the first move, as happened with general stationery.

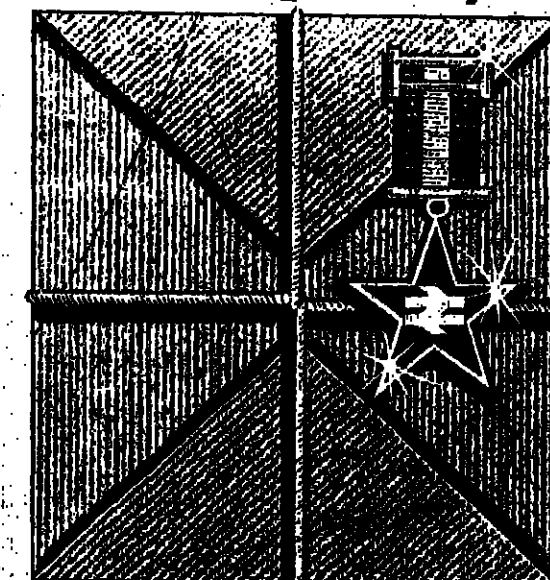
But when standardisation is being discussed by the Continuous Business Forms Manufacturers section with a large computer user group, the advice received from the users was that it was essential that the printing industry took a positive attitude to broadcasting the benefits before too many minor problems were put in the way.

Standardisation, like metrication, will come. But its range of progress will depend on the ability of the continuous business forms industry to educate its customers and its willingness to take co-ordinated action.

Customers have nothing to lose by co-operation except additional price rises. In this modern of industries, it would surely be a strange irony if logical developments were held back through conservatism.

Award your parcel
the Red Star

for speed, reliability,



predictability.

If you want to choose the time your parcel leaves, want to be sure it travels safely and safely want to know when it's going to arrive... award it the Red Star And relax.

Red Star is the safest, most reliable and — especially over longer distances — the fastest way to send a parcel. More and more people are using the service every day. And as the demand increases, so the Red Star network continues to grow.

Of the new services continuously being introduced, some are direct from Red Star station to station, others have a maximum of one precisely-controlled transfer for each parcel journey. These now include cross-London transfers, which link north, south, east and west, through the capital, in a matter of hours.

The Red Star service is so convenient and easy to use. With your local Red Star Unit (available FREE from your nearest British Rail Parcel Office) you can solve any parcel problem, send any problem parcel.

Just award it the Red Star. It's as simple as that. Red Star is one of the Rail Express Parcel Services.

For details of all the parcel services available, please write to: Rail Express Parcel Office, Room 5, Melbury House, Melbury Terrace, London NW1 6JU.

Red Star
A Rail Express Parcel Service

Five-day seminar/workshop
STRUCTURED SYSTEMS ANALYSIS
AND DESIGN

London, Jan. 28-Feb. 1
Royal Lancaster Hotel

Amsterdam, March 3-7
Marriott Hotel

Based on the book, "Structured Systems Analysis" by Gane and Sarson, our principals (published by Prentice-Hall), our highly successful seminar covers the tools of structured analysis (data flow diagrams, data dictionaries, data structure normalisation, immediate access analysis, structured English), structured design (hierarchical modular changeable software with maximum module cohesion and minimum intermodule coupling), top-down development, and structured walk-throughs.

About 40% of the seminar is spent applying the new techniques you learn to the various stages of analysis and design of a realistic commercial system, evaluating a distributed solution using microcomputers against a centralised on-line system, and producing a detailed program spec for part of the chosen solution. People who have taken the seminar say that this workshop is what enables them to start using the techniques next Monday.

Free £350 per person (including course textbook, materials and lunches). Team discounts are available. If you have 10 people or more, it's usually more cost-effective to have an in-house presentation at your own location — let us know if this is of interest.

To enrol, telephone Stephanie at (01)-493 8396, or write to:

C. Gane, Improved System Technologies
20/21 Princes Street, London W1R 8PX

Civeware File
by Don

ALL THIS TALK OF SHIFT PATTERNS... FOR OPERATORS...

...YOU AN'T SEEN NUTHIN YET... ...OUR LEADER IS EX-NAVY!

MIDDLE WATCH 0800-0830
FOREMAN 0830-0900

Wilkes Computing

we have TEXAS TERMINALS ex stock

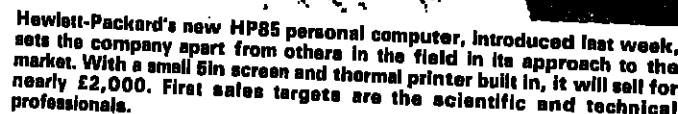
825 KSR

- 75 char. sec. serial printer
- 9 x 7 dot matrix impact font
- X on: X off feature
- Full 128 ASCII char. set
- Upgradeable to 150 char. set
- Printer or KSR version

Wilkes Computing
Unit 10, 22 Prince Street, Bristol BS1 1DN
Tel: (0272) 25921 Telex: 449205

'Personal' debut with a difference

International Apple Core set up in US as 'parent' for local groups



Contact
Steve Bass

market

place



For
Advertising Rates
PHONE 01-261 8293

IBM 129, 029, 026
PRINTING PUNCHES

- * All fully refurbished
- * Free warranty
- * Guaranteed maintenance
- * Various color options available
- * Immediate delivery

TEL: 0288 710282

C.O.L. COMMERCIAL DATA LTD., Downham Road, Hamdon Heath, Billerica, Essex

PDP 11/04 /34 /60 /70
COMPUTER SYSTEMS
COMPETITIVE
DELIVERY &
PRICES

FAST DEC!

FROM
Systek
HR House, High Road,
North Finchley, London N12 0AZ
Tel: 01-349 2911 Telex: 28227

Card PUNCHES
to Read Reproduce
Verify & Interpret

...ON-LINE TO YOUR SYSTEM
We buy, sell and maintain Burroughs PC 820

DECISION DATA

Central House, 48-54 London Road, Seven Mills, Essex SS16 4JH
Tel: 0206 58405 Telex: 371121

IBM 370/148 2MB
AVAILABLE TO LET
FOR 2 YEARS FROM
ABOUT JUNE 1980

Contact: R. A. Grimby
Henry Wiggin & Co. Ltd. Hereford
Phone 0-432 6461

Nelson Computer Services Ltd
BUY - SELL - LEASE - RENT - MAINTAIN

- CARD PUNCHES**
IBM 029-059-129
UNIVAC 1701-1710
DECISION DATA 8010-8010
ON-LINE EQUIPMENT
- HAND PUNCHES**
RECONDITIONED
REFURBISHED AS NEW
- NEW & REFURBISHED**
BURSTERS
DECOLLATORS
GUILLOTINES
SHREDDERS
- NEW & SECOND USER**
TAPE RACKS
CARD CABINETS
DISC STORAGE
- PLUS-PLUS-PLUS**
TWINLOCK BINDERS
NEW VDU DESKS
ROSENBERG'S FIRE SAFES
SERIAL PRINTER/TERMINAL
MAINTENANCE

Nelson Computer Services Ltd
St. John's Court
Rawtenstall, Lancashire
07062-29125

HEXAGON
computer services

145 WARDOUR STREET LONDON W1V 3TB

Contract & Permanent recruitment
Total DP Support at its best
Programming · Operating
Data Preparation · Systems
Data Control · Technical Support

Computers Bought and Sold
E O B
EQUIPMENT Ltd.

TEL: 0783 293818
Telex: 537763

COMPUTERS BOUGHT SOLD AND HIRED

Telephone: DATRONIC LTD.
01-253 3908

WEBSTER D/P SERVICES LTD.
NEW/USED DP EQUIPMENT
BUY OR SELL THROUGH **W D P**

NEW DE LUXE 80 COLUMN
HAND PUNCHES (EX-STOCK)

W D P
01-464 9011

TELEX 986559
WEBSTER D/P SERVICES LTD.
85 WIDMORE ROAD, BROMLEY
KENT BR1 3AA

Due to a projected system update, we are offering for sale our **SYSTIME** hardware, all of which is under 3 years old and is available in its entirety or piecemeal as follows

SYSTIME 5000 processor with 256 Kb of memory, 16 V.D.U., interface lines and 3 times 20 mb disk drives £26,500

Printer, 300 l.p.m. £3,500
Printer, 400 l.p.m. £4,000
Printer, 150 c.p.s. £1,000
13 SYSTIME V.D.U.s at £450 £5,850

Also available with the system, which operates under RSTS/E V6, is the following **BASIC PLUS** software
Sales, Purchase and Nominal Ledgers and Payroll.

For further information please contact Peter Broughton at:

Moprod

MOTAPRODUCTS
AUTOMOTIVE LTD.
251 Melchett Road
Kings Norton
Birmingham B30 3HP
Tel. 021-459 4131

WANTED
IBM 3803/1
Tape control unit, dual density.
Contact: **ASTRAL COMPUTER SERVICES LTD.**
88-74 Garton Lane
London EC4V 5EA
Tel. 01-236 0326

WANTED
For immediate purchase COS-
SOR 401F and 402 VDUs.
Contact: **Red Marshall,**
D.P.C.E. Pty. Ltd., Tel:
Wokingham (0734)
790703.

DATA DESIGN
TECHNIQUES LTD

12 Leeming Rd Borehamwood Herts WD8 4DU 01 207 1717
58 60 Northfield Rd Kings Norton Birmingham B30 4UH 021 459 5959
56 Lower Church St Chepstow Gwent NP23 5JH 029 12 2193

Glasgow 041 221 9781 Telex 49280

JANUARY SALE

BARGAIN PRICES/IMMEDIATE DELIVERY

| | | |
|--------------------------------|-------|-------|
| Tally T1812 KSR | £1817 | £1612 |
| T1812 ROL | £1615 | £1476 |
| T1812 ROL | £1615 | £1400 |
| T2000 200LPM UNSEATABLE PRICE! | | |
| PRICE | | |
| DEC LA120 KSR | £1225 | £1660 |

OEM & quantity discounts applicable. Prices include 90 day warranty delivery and installation.

LARGE RANGE OF TERMINALS AND PRINTERS AT COMPETITIVE PRICES. SOME EX STOCK COUNTRYWIDE MAINTENANCE COVERAGE ON ALL PRODUCTS.

DDM
DIRECT DATA MARKETING LTD

NEW AND REFURBISHED PERIPHERALS

- * IBM CARD PUNCHES 029 026 058 129
- * VP/VP PUNCH/VERIFIERS
- * BUY, RENT OR LEASE
- * MAINTENANCE PROVIDED

CONTACT US.
44 HIGH STREET, BRENTWOOD, ESSEX
CM14 4AJ
Telephone Brentwood (0277) 229379 or 213273

January SALE
PRICES CUT DRAMATICALLY

Limited number of terminals available either new or ex-rental

- 1132 - 132 Column portable (ex-rental) **40% OFF**
- TERMINET 30 (new) **30% OFF**
- TERMINET 30 (ex-rental) **50% OFF** (some magnetic cassette series versions also)
- TERMINET 300 ASR (ex-rental) **40% OFF**
- TERMINET 300 KSR (ex-rental) **50% OFF**
- 33KSR (new) **30% OFF**

Supplies limited - first come, first served
Full maintenance contracts offered from day 1
Orders must be placed between 1st - 31st January to qualify (while stocks last)

TELEPRINTER EQUIPMENT LTD.
70-82 Akeman Street, Tring, Herts. HP23 6AJ
Telephone (0442 82) 4011/9 & 5551/9

KEY OPERATIONS ASSISTANCE LTD

CONTRACT

- * OPERATORS *
- * PROGRAMMERS *
- * PUNCH OPERATORS *

LEADING SUPPLIERS OF
CONTRACT OPERATIONS
PERSONNEL THROUGHOUT
EUROPE

SAVE TIME AND
MONEY
CALL US FIRST

LONDON
01-439 7550/9
MANCHESTER
061-833 9355/7

LSI

DRV II Equivalent
Ex Stock £120 one off
DLV II, LPV II and memory Dec
Compatible all ex stock

Arrow COMPUTING SYSTEMS LTD.
Phone Bill Dick on 01-647 0862

We buy and sell used
VENTEK/
DATAPoint
& HONEYWELL
MT87500 equipment
TELTEC, Knoepanweg 4
CH-3250 Lys, Switzerland.
Tel. 032/844240
Telex 34448

SURPLUS
COMPUTER
EQUIPMENT

Devon County Council invites tenders for the purchase of two (2) computer installations (models 1803A and 2803E) located at Plymouth Polytechnic.

Tender forms, returnable by 5th January, 1980, and further information from:
County Supplies Officer, 2 Trueman Road, Marsh Barton, Exeter EX2 8BB.
(Phone Exeter 77977, ext. 34071)

WANTED

Used disk packs and cartridges any make, any condition, reeking, trolleys and any other computer related equipment.

We supply new and reconditioned magnetic media, computer furniture and equipment of all descriptions.

01-778 2008
Pandex (Computer Services) Ltd.

HAMPSHIRE
CONSTABULARY
SALE BY
TENDER

Tenders are invited for the purchase of the following equipment:

- 1 - 378.6 Card Punch Machine
- 1 - National Class 408.13 Card Sorter/Comparator

The equipment may be viewed, by appointment only, telephone Winchester 68133, A.O.P. Supervisor, for appointment.

Tender forms are available from:
Hampshire Constabulary Headquarters, Support Services, West Hill, Winchester, and are to be returned by the 1st February, 1980, to the County Secretary's Department, Hampshire County Council, The Castle, Winchester.

WANTED

To purchase, all user IBM, ICL computers.

J. & M. COMPUTERS
The Stables, Plains Road
Great Totham, Essex
Tel. Maldon
(0621) 892333

TRADEPRINT

Confidential manufacturers and suppliers to the trade and independent distributors of the following:

- LISTING PAPER (SINGLE & MULTI)
- CONTINUOUS BUSINESS FORMS
- MULTI-PART SETS
- CUT SETS
- BOOKS AND PADS
- CHEQUES AND OCR DOCUMENTS
- OVERPRINTING OF EXISTING STATIONERY ETC. ETC.

ODD DEPTH FORMS OUR SPECIALITY

Enquiries received in confidence

TRADEPRINT & STATIONERY CO. LTD.
MORFORD ROAD, ALDRIDGE
WALSALL W89 8TF
Telephone 0922 6388

FOR LEASE
IBM 4341 (2 MEG OF 4 MEG)

CPU fully configured with the following IBM Peripherals: 3203/005, 3278/A02, 2x 3370/A01, 5x 3370/B01, 2x 3380/001 this System is AVAILABLE JAN., 1980, DELIVERY.

Please contact: **Derek Lamb** or **Guy Coates**
ITEL (U.K.) LTD.
Tel. 01-581 3822
Telex 8963822

"GIVE US THE ..."
tools, food, clothing, heating - all cost money, but all are involved in caring for children - and much more.

If you give us - not tools - but your computer skills, we can do the job of caring for over 8,000 children who need love, care and security.

CAN YOU HELP?

Please contact:
Paul Hardman
National Children's Home
88 Highbury Park
London, N5 3UD
01-226 2039

"We'll do the job."

SPECIAL FILTERS FOR CARTRIDGE DISK DRIVES

DIABLO/DRI SERIES 20, 30, 43, 44A, 44B.

- CAL COMP
- AMPEX
- WANGCO
- DATA GENERAL
- PHONIX
- NIXDORF
- IOMEC

VAS COMPUTER PARTS & ACCESSORIES LTD.

Tower House, College Road
Bromley, Kent, England
Telephone: 01-464 5896
Telex No. 896559

FOR SALE

A large quantity of PLESSEY and LINTYPE-PAUL equipment is expected to become available for sale during the next two years. Items include: TRANSMITTERS, RECEIVERS, LEXD's, PAGE PRINTERS, RECORDERS. Also becoming available: HONEYWELL 4200 SYSTEM, USED COMPUTER MAGNETIC TAPES and sundry COMPUTER ROOM FURNITURE. Some items are available NOW

Enquiries are invited, please contact:
Director of Supply
British Railways Board
Railway Technical Centre
London Road
Derby DE2 8UP
Telephone Derby 42442 ext 3498
Reference 83/230

West End firm of Chartered Accountants are actively investigating the practicalities of installing a mini computer for use, not only on running a bureau, although we have the expertise on the accountancy side, we are aware that a firm knowledge of computers is necessary and would therefore like to hear from people with this knowledge interested in a joint venture.

Box No. 1072

CONTRACTS

£300 plus p.w.
(Home Counties)
PDP/II
MACRO II with
CORAL & RSX

Tel: Shirley on
028671 2049
24 H. Anstefano

DOS/VS TIME
CENTRAL LONDON
1Mb 370/138

Very competitive rates for well-equipped machine.

Tel. **Peter Randall**
01-378 7044

tap

SERVICE BUREAU

Central London
Providing Batch RJE/TP
facilities for OS and DOS
users at attractive rates.
ITEL ASB-3 3072K
OS/MVT/HASP
VM/CMS

PHONE
01-242 5283
Time and People
Limited

WANTED
Computers and any
Computer related
equipment

Tel. **Steve Dye**
on 01-691 4147

CONTRACT
or
PERMANENT

We are the Specialists!
ANALYSTS PROGRAMMERS OPERATORS
VDU/KEY PUNCH OPS DATA CONTROLLERS

FOLIVE
Computer Services Limited
01-487 5781
(9.00-5.00)

UK enters race for micro intercoms

AN INTERCOM system for up to 200 devices with micro-processor controlled facilities is being introduced by Contacta Communication Systems. It is claimed this to be the first UK designed and manufactured system with micro control.

Called Intercom and built around an Intel 8035 chip, it was designed and is being made by Contacta's Nottingham-based associate, Intercom. Contacta said it hoped that the system would break what it sees as the Scandinavian grip on the UK's internal communications market.

The distinction between direct speech and ordinary telephone PAX exchanges had been eliminated, claimed Contacta, as lines allowed a mixture of direct speech and telephone style intercoms.

System features include:
A. Electronically operated duplex voice switching on the direct speech stations and normal non-switched duplex on telephone instruments and between telephones and direct speech units.
B. Automatic call back to an engaged extension with a first come first served queueing facility but with a waiting caller able to make other calls in the meantime.
C. Call transfer that enables calls to follow one around the premises.

D. Automatic transfer of calls to a secretary's instrument;
E. Priority facility allowing chosen extensions to interrupt other calls;
F. Manual override that allows a caller's voice to be heard before any move is made to answer the call;
G. Privacy keys that prevent callers gaining automatic connection;
H. More effective overriding of background noise; and
I. Push button dialling with single digit access for popular numbers.

Matrix printer

A MATRIX printer, called Paper Tiger, that costs £395 is available from Teleprinter Equipment. It weighs 20 lbs.

Features include automatic ribbon re-linking; software selectable character sizes; multiple line buffer; forms length control; parallel and serial interfaces; stepper motor driven tractor feed; both 80 and 132 column format; and printing at speeds up to 164 cps with a throughput up to 79 cphs.

Teleprinter Equipment Ltd (CW), 70-82 Akeman Street, Tring, HP23 6AJ. Tel: 0442-82-4011.

These features were controlled by the chip and the whole exchange was housed on push-in circuit boards, said Contacta. The exchange had an eight bit chip supervising its own operations, a basic program of 500 8-bit words for the keyboard programmable facilities and a range of call tones and patterns for the various facilities. The 100 line version is available ex-stock from Contacta while the 200 line version is expected in April.

Contacta Communication Systems Ltd (CW), 32 Pope Road, Bromley, Kent. Tel: 01-484 7214.

In colour too!

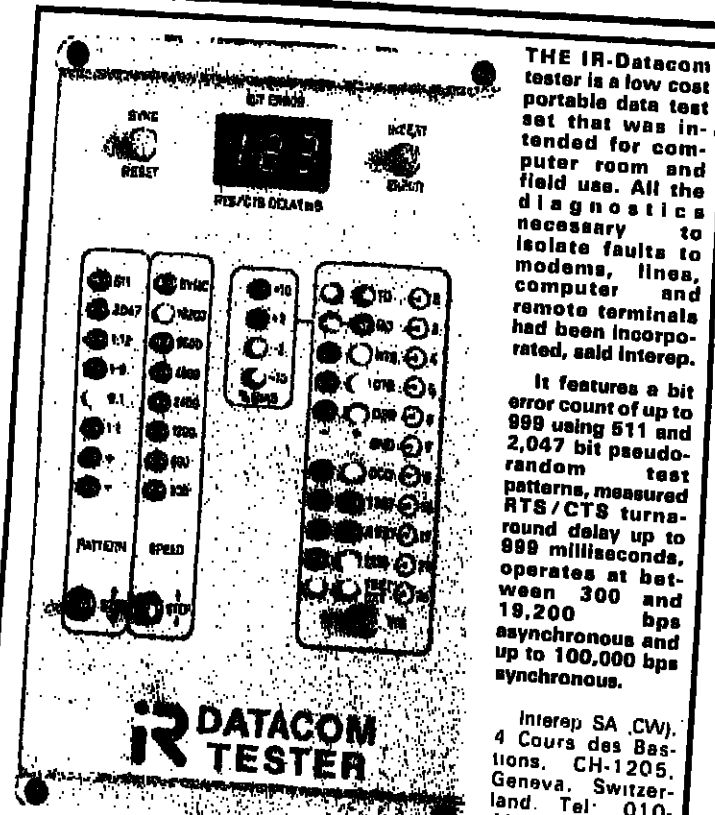
DATA EFFICIENCY now offers its range of Datacabinets in a choice of colours at no extra cost.

Available as standard in autumn brown, alternatives include IBM blue, light straw and dark grey, ICL tango and Argentine grey and Honeywell black, white and blue. Data Efficiency Ltd (CW), Maxted Road, Maylands Avenue, Hemel Hempstead, HP2 7LE. Tel: 0442 83561.

Signal conditioning kit

A LEAFLET describing its range of signal conditioning equipment is available from SE Labs. This is the Mini System which provides a range of versatile six channel units (SE 990 Series) at low cost.

The basic units of the series are described and a specification of each model is included. It covers a six channel galvanometer drive amplifier and attenuator unit, a six channel preamplifier and/or DC bridge supply unit and a six channel carrier amplifier and AC bridge supply unit. SE Labs (EMI) Ltd (CW), Spur Road, Feltham, Middlesex, TW14 0TD. Tel: 01-890 1477.



THE IR-Datacom tester is a low cost portable data test set for computer room and field use.

Reverse channel on coupler

ELECTRO Medical Engineering has released its Sendata 1080, 1,200 bps acoustic coupler with 75 bits per second reverse channel. The Sendata 1080 was interface switchable from 1,200 bps transmit / 75 bps receive to 1,200 bps receive only. Alternatively, it was also available in an "A" or "B" version as 1,200 bps transmit only / 75 bps receive only and 1,200 bps receive only respectively.

The 1080 interface was compatible with CCITT V24 and EIA RS 232C standards as well as with Telecom 800/1,200 baud asynchronous modems.

Electromed said that it has already received orders from the UK, Sweden, Finland, Italy, Denmark, Switzerland, Belgium and Spain. Electro Medical Engineering Pty Ltd (CW), 69 Sutherland Road, Armadale, 3134, Victoria, Australia. Tel: (010-613) 509 5844.

Multiple deleaver

SOME users find floor space a less of a problem than desk space. Recognising this, Wilkes-Multimatic has introduced its 2 multiple stationery deleaver which was launched earlier this year.

Offering the same operating speed as the desk top model - 200 feet per minute - the machine will handle two part one time carbon or multi-use and will also take carbonless paper.

Adjustable paper trays can be mounted either at just below desk level or at floor level. Priced at £490 with stand, Mini 2 comes with a six month guarantee and a maintenance contract.

Wilkes-Multimatic Ltd (CW), Parkfield Road, Wolverhampton WV4 6EL. Tel: 0902 48434.

Booklet

A BOOKLET containing several technical drawings and design diagrams of the intercar set powered rail conveyor system has been produced by conveyor specialists D. D. Lamson of Gosport.

It is available free on request and the 24 page booklet gives details of how the system can be installed and used in most kinds of building.

D. D. Lamson Ltd (CW), Harbour Road, Gosport, Hants. Tel: 07017 87311.

Video terminal

WILKES COMPUTING is now marketing the 80/1 plug to plug compatible video terminal from Datamedia. The 80/1 is an alternative to the Digital Equipment VT 100 and offers full VT 100 features, detachable keyboard, printer port and video option. It costs £1,283.

Wilkes Computing Ltd (CW), 72 Prince Street, Bristol, BS1 3HU. Tel: 0272 290651.

CHESSLAB

Computers can't win at chess—or can they?

THE provocative title of a talk given at Harwell by Bill Hartston - "Why computers can't play chess". He was certainly well qualified to talk on this subject since he is an International Master, was British champion in 1973 and 1975, and has also done research in computer chess at Essex University.

Any criticism he might make clearly deserves our attention. To add spice to the occasion John Birmingham and Peter Kent, the creators of Master, the current European computer chess champions, were present to defend the honour of their program.

Hartston did not in fact say that computers can't play chess - that would be foolhardy since Master can beat over 99% of chess players. He claimed that the way chess programs work at the moment means they will never consistently beat him, or other members of the chess elite.

This may at first seem surprising given the improvement we have seen in the playing strength of programs in the past five years. Programs such as Master and Chess 4.7 can now play at levels approaching that

of human chess masters. Indeed, in lightning chess where both sides have five minutes to make all their moves, the programs often beat the masters. This is a reasonable position, however, indeed one that has been adopted by many people over the past 20 years. And he gave several cogent reasons for his belief.

All major computer chess programs (including Chess Challenger and its ilk) use an approach first described by Shannon and Turing in the 1940s. One can think of this approach as having two major components, search and evaluation. The search component searches the same tree to a fixed depth - or until some "quiescence" measure is satisfied, and each terminal or leaf node of this tree is given an evaluation by the evaluator. This is a measure of how good or bad the position is for the

player. In general it is very hard to determine whether a position is "quiescent" or "dead". Early programs were very bad at this. The more recent ones exhibit it to a lesser degree, but Hartston believes that it is unavoidable within the Turing-Shannon approach. Now consider the position of Figure 3. This is taken from a game between Korchnoi and Fischer. In move 24 Fischer played Nf8. The idea is to play the knight to g5 via f7 where it can be sacrificed on h3 to attack the White king. This was a game of 5-minute chess where each side has 5 minutes for the whole game, and Fischer must have found the move in a few seconds.

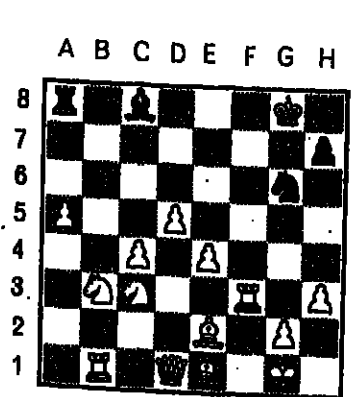


Figure 3: Black to play.

The point is that such a move

cannot easily be found by the brute force method given above. Programs which don't look at all moves may well not even see it, while even a complete search would take 7 half-moves to see Nxf3 (h3) and is unlikely to find it attractive. It is very much a matter of luck as to whether this move is found. The program lacks a sense of direction.

Hartston claims that human chessmasters playing at their best do not make simple mistakes, such as losing material, while being able to plan ahead a long way as in this example. A program would get outplayed over a long period of time, simply because its lookahead is not deep enough to "see" strategic ideas. Perhaps an even clearer example is given in Figure 4.

A program with a simple evaluation function giving precedence to having the king in the centre will move the White king aimlessly, keeping it behind the White pawns. It would take a deep search to see that White can invade on the queen side and win the pawn on e6. This problem of a lack of direction is usually more evident in endgames.

Hartston's talk was not entirely dispiriting for Master's developers, however. His work at Essex produced a positional evaluation function far more

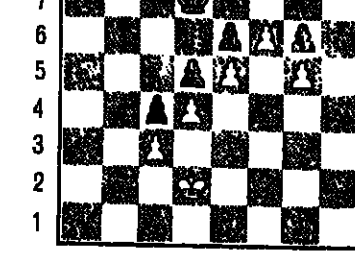


Figure 4: White to play and win.

sequences just to avoid this problem. In general it is very hard to determine whether a position is "quiescent" or "dead". Early programs were very bad at this. The more recent ones exhibit it to a lesser degree, but Hartston believes that it is unavoidable within the Turing-Shannon approach.

Now consider the position of Figure 3. This is taken from a game between Korchnoi and Fischer. In move 24 Fischer played Nf8. The idea is to play the knight to g5 via f7 where it can be sacrificed on h3 to attack the White king. This was a game of 5-minute chess where each side has 5 minutes for the whole game, and Fischer must have found the move in a few seconds.

The point is that such a move

by Tim Niblett

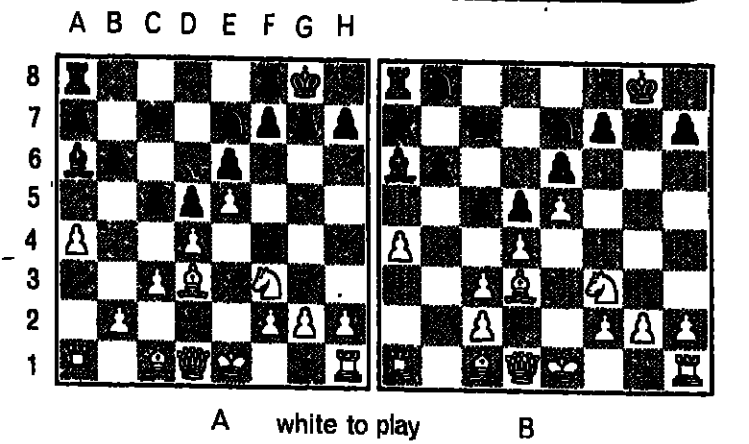


Figure 1: BXP+ wins in B, loses in A.

sophisticated than those mentioned above. It uses a vector of 9 or more components to describe factors such as control of the centre, the wings, the white and black squares and so on. Using this, John Birmingham and Peter Kent hope to give Master some form of positional awareness and sense of direction. They even consider going as far as analysing master games, seeing the type of changes induced in the positional vector and using this to enable Master to play in the style of a Fischer or Karpov. I am keenly interested in the results. Maybe Hartston himself will find his master?

I would like to leave you with a hypothesis contrary to that of Bill Hartston. It has been observed, and Professor Donald Michie has reported in a previous Chesslab, that chessmasters even when playing such endgames as king and queen vs king and rook where the side with the queen has a known win, and which humans can win easily with the queen, find it very hard to play against a machine defence - indeed, two chessmasters were unable to demonstrate a win with the queen against such a program recently. We thus have a fascinating situation in which two people playing against each other think they are playing perfectly, and find the ending quite tractable - yet they are wrong. Perhaps a similar situation occurs in grandmaster chess. The two players deal with sophisticated long-term plans and consider themselves to be playing perfectly (or at least very well). I would like to suggest that they may be wrong, and as in the king+queen vs king+rook case they are, unknown to themselves, choosing moves which make it easy for each other as humans to play (a conspiracy theory of chess). The machine may indeed turn out to "play chess", in an unexpected way.

Could this be your terminal for the 80's?



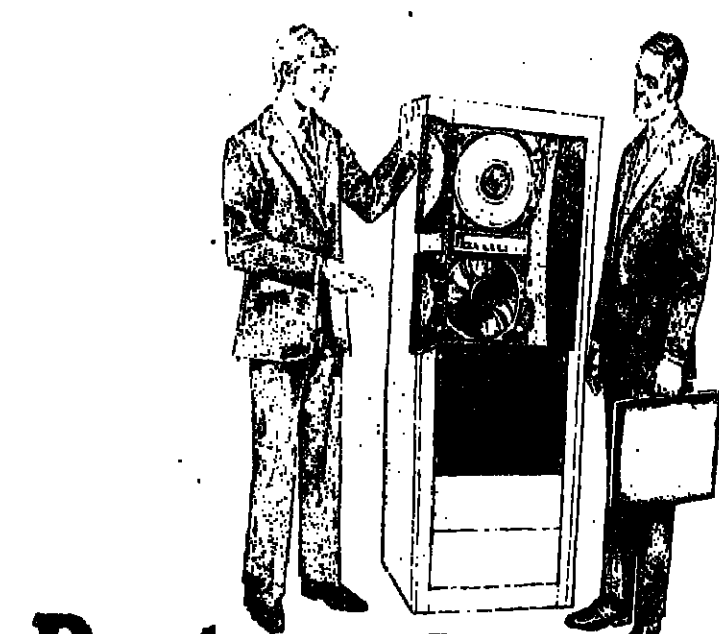
SYSTEM 80 Business Terminal System.

Only System 80 gives you so many features for so little cost; plus compatible emulation with IBM, ICL, Univac and other major protocols and multi-host capability with each terminal able to communicate with up to 60 different mainframes.

Videcom's System 80 is unique. It's also modular so it can be tailored to your precise requirements. And it's British. Made by a company with a worldwide reputation for technical innovation and reliability. Take a couple of minutes now to contact us for more details - they could be the most rewarding two minutes you'll spend in the next ten years.



Videcom Limited, New Town Estate, Hemel Hempstead, Herts. Tel: 0442 83561. Telex: 847953.



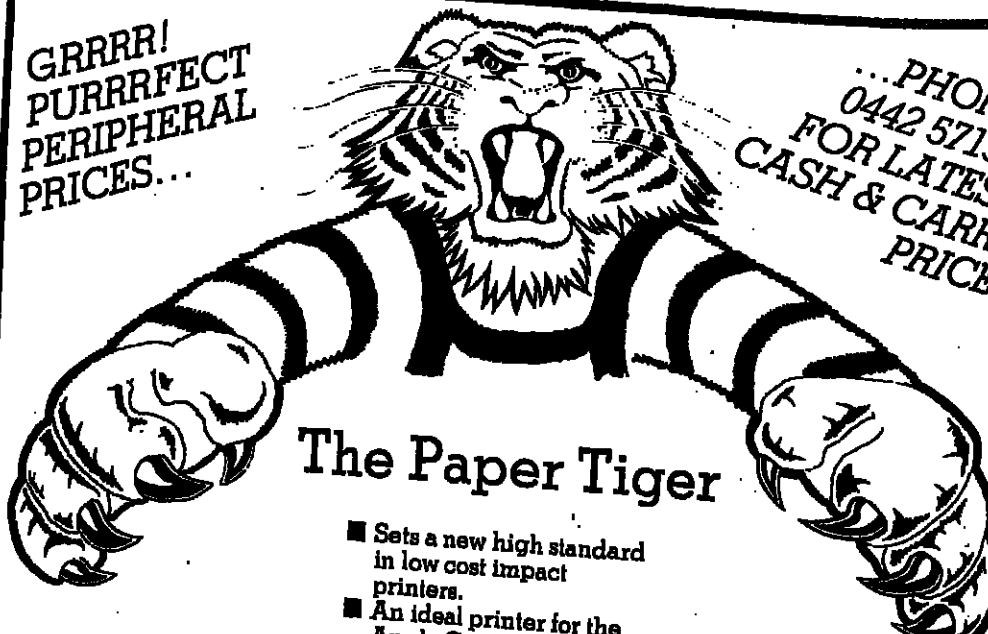
Pertec offers you...
the FT6250 GCR tape subsystem, autoloader capability and a higher level of intelligence - continuous self-checking - full error correction - off-line/on-line diagnostics

Trust Pertec to give you so much in so little



PERIPHERALS
PERTEC INTERNATIONAL

Pertec International, 10 Portman Road, Rushing, Berkshire. Tel: (0734) 682115/689536 Telex: 847101



The Paper Tiger

- Sets a new high standard in low cost impact printers.
- An ideal printer for the Apple Computer System.
- Full 96-character upper and lower case set.
- Eight software-selectable character sizes.
- Parallel and serial interfaces.
- Multiple copy capability.
- Forms length control.
- Stepper-motor-driven tractor feed, adjustable from 1.75 to 9.5 inches.
- Automatic ribbon re-inking.
- Prints 6 or 8 lines per inch and both 80 and 132 columns across.
- 95 characters per second.
- Low cost Lear Siegler VDU.
- Two page display of 24 lines by 80 characters PP.
- 7 x 9 matrix and 128 ASCII Graphics.
- RS232 and current loop interfaces.
- Data rates 50-9600 baud.
- Cursor addressing, editing, protective fields, dual intensity.
- Numerical cluster, etched-face plate.

DE DATA EFFICIENCY LTD
Maxted Road • Maylands Avenue • Hemel Hempstead • Herts HP2 7LE

TELEPHONE 0442 57137 FOR LATEST CASH & CARRY PRICES

SPOTLIGHT ON ITALY-1

Italy is a land of small businesses so it is not surprising that the country's top two computer companies are primarily in small business systems. In this two-page spotlight on Italy ANTHEA BALLAM looks first at Olivetti's automated office philosophy and then considers the fortunes of Italy's second computer firm, Mael.

And in the beginning was Olivetti's word

THE automated office of the future is a distant dream despite the remarkable technological advances made over the past decade. Advances continue to be made in the fields of small business systems, word processing, typewriter and calculator technology, but such developments are polarised. Only when these technologies integrate will the automated office become a practical reality.

necessary for standard office routines.

Olivetti is deeply concerned with the philosophy behind the automated office, as Ettore Morezzi, chief of the office products group, explained.

He considers, quite reasonably, that the automated office begins with the word, and the word is the typewriter. It may be no coincidence that this year, the most financially healthy for the company for many months, it has staged its most aggressive marketing tour de force yet, in launching its two new generation electronic typewriters the ET 221 and ET 201.

Morezzi considers that these machines will spearhead a change in the office scenario that will begin with something as apparently insignificant as the typewriter. He agreed that in the future the automated office would involve the centralisation of a number of office procedures, and although he would not elaborate in detail, implied that there will be peripherals to come, and further capabilities envisaged for the ET 221 and 201.

Franco Agostinucci, chief of Olivetti's distributed processing, explained the philosophy behind future systems development. "The possibilities lie in the firmware of the machine and we will discover what will be necessary at the request of the market."

"If there is a demand for an accounting module we will provide that facility, as in the case of those that may demand systematic invoice production."

He was enthusiastic to explain that the capabilities of such devices were considerable, but must be dictated by market demand. "It is technologically already feasible that such a machine can be plugged into a minicomputer system, but plans for building such systems with so heavy a degree of integration must be seen as something for the future. We have the technology."

Plans are well underway to incorporate a communication facility into the unit. Exhibited at the Telecom 79 exhibition in Geneva, the communications capability would allow users with special terminals used in conjunction with the 401, to transmit and receive information by the standard Post Office telephone line, telegraph or telex network.

Morezzi was enthusiastic about the prospect of providing Olivetti's WP systems with electronic mail and communications capabilities. "Today office automation isn't looking for integrated systems performance so much as an increase in the communications capability of the typewriter... we are also looking at telex services which are an important development."

He added, "I visualise the automated office of the future evolving from several different points within the office, and this evolution is not likely to come from customised design."

How did Olivetti respond to the challenge of providing equipment to meet a customer requirement? Here Agostinucci took up the story, citing the important order that Denmark's Sparekassen (Savings Bank) had recently placed with the company. In this case the Italian company will be designing bank terminals specifically to meet customer requirements.

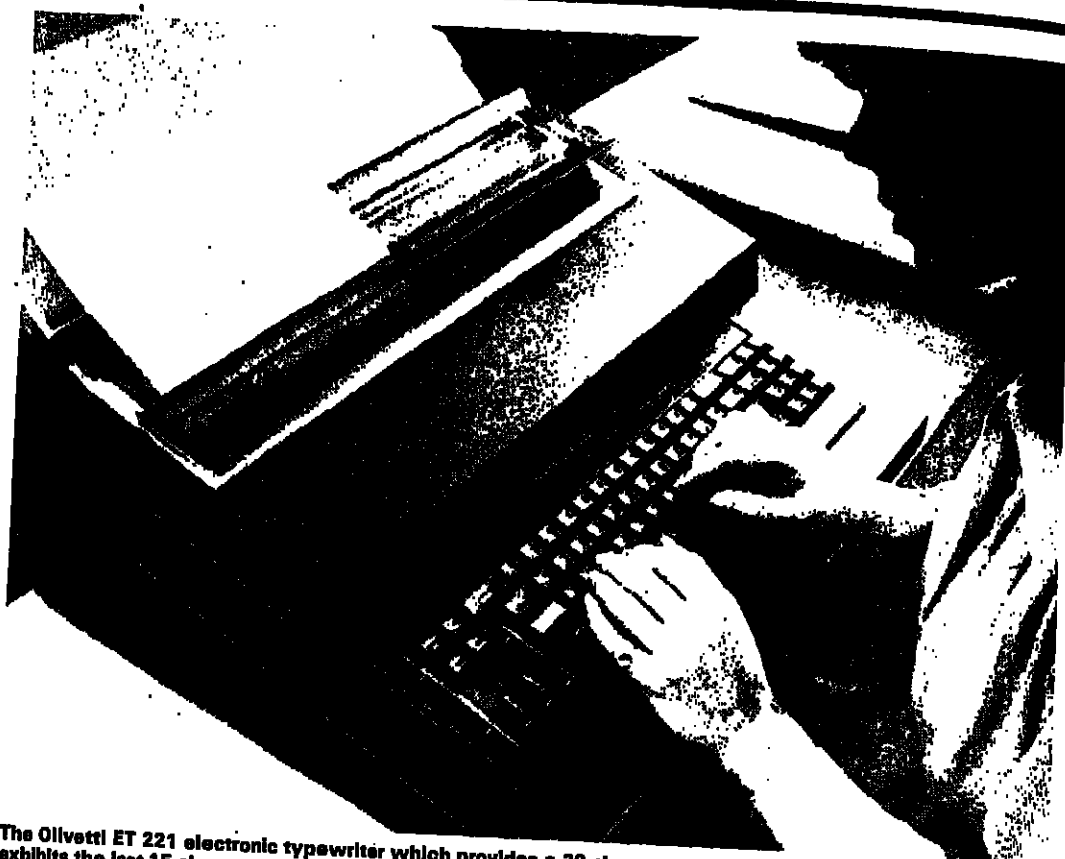
Another reason for the company's success in gaining what appears to be one of the largest DP requirements yet to emerge from Denmark was the promise of close co-operation between the technical experts at Iyrea (the company's headquarters and main manufacturing centre)

and the banking and DP experts of Sparekassen.

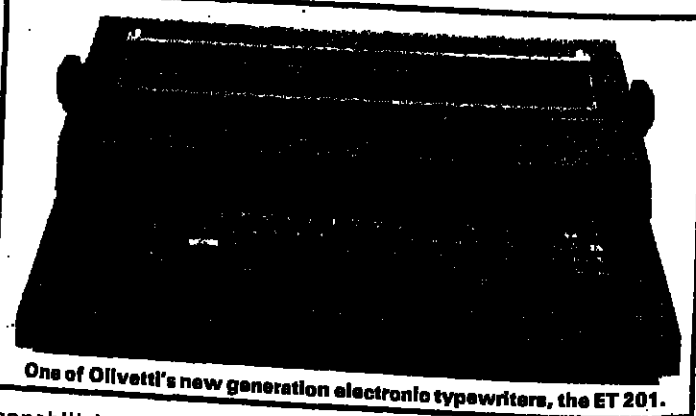
Commenting on this, the general manager of the Danish bank stated that, "Considering Olivetti's broad engagement in the whole field of office automation and word processing, we attach a great importance to this co-operation."

The Danish Savings Bank's chief was clearly not understanding when he observed the diversity of Olivetti's involvement in automated office products. Within the typewriter and word processing range alone, electric models span from the Lexicon 90 series of machines (now upgraded to the 93, 93C and 94C dual and four pitch models) to the TES 401 and the new generation electronic machines. The automated products also include the sleek series of calculators, designated Logos.

Olivetti is also involved in the



The Olivetti ET 221 electronic typewriter which provides a 20-character guide and entry display which visually exhibits the last 15 characters typed on to the keyboard and allows for immediate correction of the text prior to printing.



One of Olivetti's new generation electronic typewriters, the ET 201.

manufacture of plain paper copiers, and a recently released new model is capable of automatically reproducing images on both sides of the paper. Designated the Copia 2000, the machine is available in a number of configurations.

Within the DP field the company is heavily involved with the manufacture of factory and control systems, but a major percentage of its data processing activities is historically and inextricably tied to the commercial market that the company has served since 1911 when Camillo Olivetti designed his first typewriter.

Thus within the distributed data processing field, the company can be found to market products varying from the BCS 2000 small business computer through to its well-established terminal and data entry units.

Yet when it comes to office automation in the true sense, and when one examines the concept with the office of the future in mind, one must begin with the word. With its historical reputation for the typewriter, Olivetti has been a pioneer in the multi-farious solutions for office automation needs.

Mael doomed to stay in second place

UNTIL three years ago Mael, Italy's second computer company, seemed to be the only other runner in the two-horse national hardware race. Today, however, Italy's market has become measurably more competitive with six participants trailing after the unmatched front runner, Olivetti.

Even so, of all Italy's home-bred manufacturers — Italdata, Tesak, Elit-Micromegas, Saico and Omega Data — only Elit-Micromegas of Pisa looks sufficiently pioneering to represent a threat to Mael's No 2 position in the immediate future.

Mael's progress seems almost plodding and careful when viewed against the volatile commercial and political climate of Italy. The company was formed in 1970, under the title of Inset Industrial Sistemi Elettronici SpA and retained the name, officially, until last May. It was then that the organisation's directorate saw fit to change the company's name to make it correspond with that of its altogether better known product line, Mael.

At the start Inset was a quite different beast from the modern Mael. Initially it had been involved exclusively with the production of tailor-made computer systems for specialised industrial and technical applications. Later it moved into commercial systems. In 1970 as now, its manufacturing plant and headquarters were based at Carsoli in Abruzzo, east of Rome.

During the ensuing years, however, Mael changed its identity, and became thoroughly entrenched in the small business systems market — so much so that it has remained stoutly dedicated to this market sector ever since.

In other markets its products to the end user, nor does it aspire to produce products in any market area other than the business system field. According to the company's vice-general manager, Dario Angelini, it has no plans to stray from this chosen path.

Thus Mael builds small and medium sized business systems (mostly operating in stand-alone mode), incorporates a good workable operating system, and hands the goods over to its dealer/distributors throughout Europe to handle the other software, bells and trimmings. Yet this restricted commercial policy has proved a highly successful formula for the company, and it has grown from strength to strength.

On its home ground, however, Mael does not appear to be as strong as might be expected. Tenders from companies or government departments that might favour an indigenous supplier tend to go in favour of Olivetti.

Nevertheless some pioneering work has emerged from its home, independent dealer/distributor Saga, (Sistemi Avanzati Gestione Aziendale). Saga has offices throughout Italy and the surrounding different divisions.

Mael readily admits that the most important software development being carried out on its products at the moment comes from the Saga dealer/agencies have, nevertheless, proved to be an enterprising band, and have made some effective inroads into certain market areas in Europe.

The company's German agency is an exceptional organisation in that, unlike the others, it functions as a direct associate

of Mael's, and claims the highest sales and installation quota in Europe, even higher than that scored in Italy. Designated Mael Computer GmbH, the German agency boasts over 1,500 installations, and apart from a strong user base in general office system applications, has made a particularly powerful impact on the construction industry.

Another effective European agency for the company has been the UK dealer Computer Ancillaries of Egham. This company has chalked up an impressive user-base of about 600 installations, and through its countrywide dealer network has secured orders with a number of major corporations. The company's chairman, Ian Skinner is particularly enthusiastic about the Italian organisation's latest product, the Mael 5300, which was launched at Hanover this year and made its first UK appearance at the International Business Show.

"The Mael 5300", he explained, "is probably the most saleable product in the Mael line because it effectively brings the 5000 series down to a level comparable with the high end of the microcomputer market. This new model features in its basic form, a screen, 64K control processing unit, 2.7 megabyte of floppy disc storage and a 120 characters per second printer. Over here we will be selling it for £9,800."

For Dario Angelini the 5300 represents an important product. It slots neatly into the already established 5000 range of systems designed for multi-programming and real time processing jobs involving the handling of sizeable data files. The mono-multiterminal 5300 extends the capabilities of the range, which have already proved satisfactory for such applications as sales ledger-type tasks, stock control and nominal ledger.

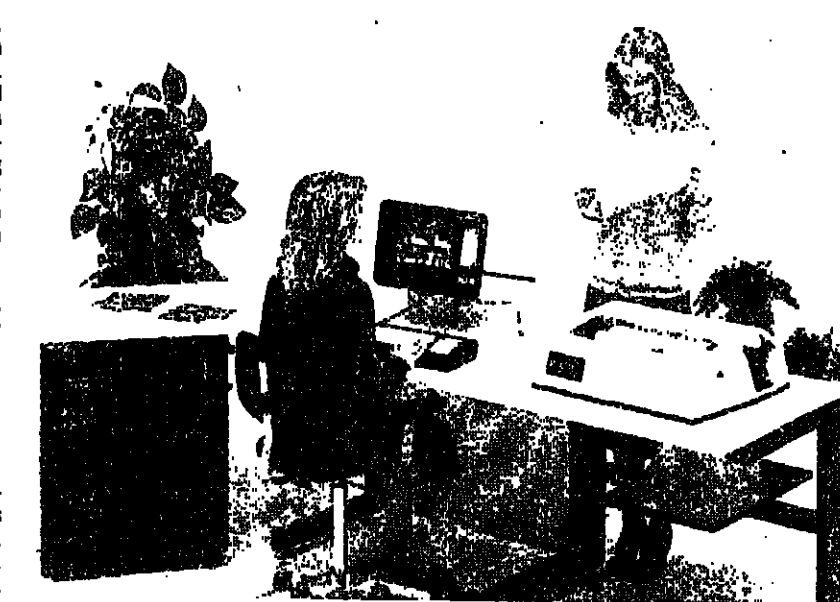
Mael is as careful in its design of systems as in its operational philosophy. Like the other units in the 5000 series the new 5300 uses a 16-bit parallel micro-processor, the reliable and well-established General Automation SPC 220, and this provides a 500 nanosecond cycle time. One of the most intriguing features of the new baby is the inclusion of the mega-floppy disc unit, which offers 2.7 megabytes of storage with a maximum online capacity of 5.4 megabytes.

Apart from providing a powerful storage capability, Mael claims that its 5300 system was one of the first in Europe to incorporate this powerful storage facility in a small business system.

The company has been able to include this sort of up-to-the-moment design detail by running a small office in the US with the sole purpose of monitoring the latest developments on the data processing front.

There are, to date, some 5,000 Mael systems operating in 16 different countries. Some of the systems can be found in quite unexpected situations, tucked well behind the Iron Curtain and also in some of the more distant regions of the Middle East. The robust design has helped them to prove quite functional in diverse climates.

National preferences for machine types has varied considerably from country to country. In the UK, for example, the system at the bottom end of the Mael range has been highly featured, all whereas in Italy and Germany this diminutive device has proved much more successful, and was favoured in technical as



The Mael 5300, which was launched at Hanover last year, is described as "probably the most saleable product in the Mael line because it effectively brings the 5000 series down to a level comparable with the high end of the microcomputer market."

well as commercial environments. This unit is called the Mael 1000.

The 1000 is ostensibly a stand-alone table top data preparation unit, which is easily programmed and can provide data on an IBM compatible floppy disc. It can deal with relatively simple calculation, statistical or table look-up tasks, and may also be linked to a number of peripheral devices, such as a matrix printer or magnetic tape transport.

The Mael 2000, by contrast,

has proved as popular in the UK as it has in Italy and Germany. Computer Ancillaries featured the 2100 system conspicuously on its stand at the IBS. This self-contained small system is available with a range of software packages, and in this country may be acquired complete with printer, 32K CPU, screen and a megabyte of floppy disc storage at a cost of £8,450.

But even if the company can stage this exceptional growth rate, it is still doomed to remain a four-stone weakling behind the might and power of Italy's volatile and inspired first computer company.

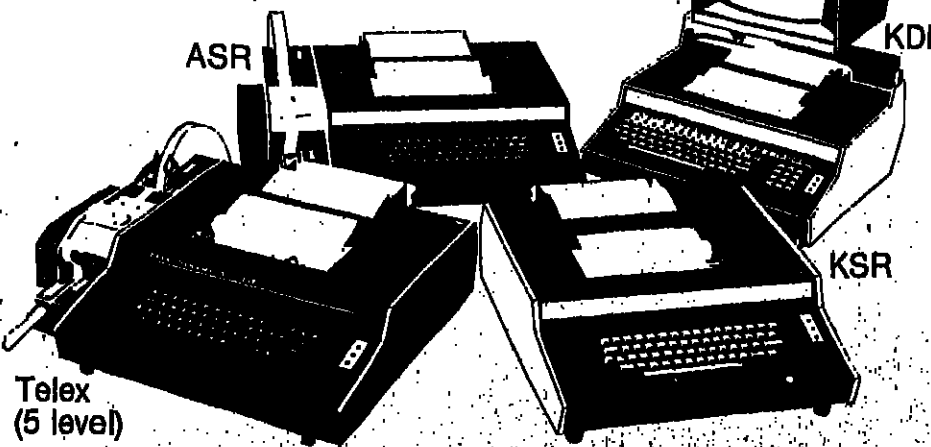
market. Yet by limiting itself in its products and marketing strategy it has clearly chosen a safe and wise path, so far. In 1977 it doubled its turnover on the previous year, and in the first six months of this year doubled the sales figures recorded for the whole of 1978.

But even if the company can stage this exceptional growth rate, it is still doomed to remain a four-stone weakling behind the might and power of Italy's volatile and inspired first computer company.

This Italy's second computer company can be seen to be offering an effective and low-cost solution to the business

30 cps printers of quality

Data Dynamics ZIP Family

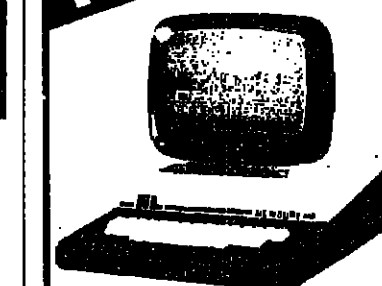


DD 912 and 920 VDUs smart terminals at a dumb price



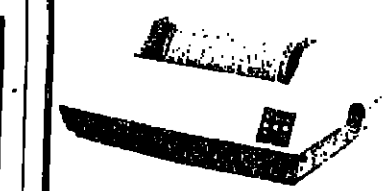
Also Teletype 43, Data Dynamics 303 and 380, tape punches etc.

SPOTLIGHT ON ITALY-2



Smart micro-based Visual Display Terminal Model 7000/7000C

- Teletype compatible
- 24 lines of 80 characters per line
- Selectable baud rates from 50 to 19,200 baud
- CCITT V24 or current loop interface
- Selectable half or full duplex
- Green phosphor display
- Plus XY cursor address and page mode facility, on model 7000C
- Single end user price from £495



Matrix Printer Model 8300

- 125 CPS Printing speed
- CCITT V24 (RS232) interface
- ASCII 96 character set
- 80 characters per line
- pin feed platen
- Single end user price £540

All prices include modem and power cables ready to plug in plus free delivery in UK.

Newbury Laboratories Ltd

Head Office and Sales: King Street, Odham, Hampshire RG25 1NN. Tel: 025 671 2910. Telex: 858815. Sales and Service: North East Tel: York (0304) 412043. North West Tel: Stockport 061 491 0134. Midlands Tel: Birmingham 021 707 7170.

One false step-you're down a mineshaft

Fintel means...

the full range of viewdata services

No false steps.

Fintel Limited

1 Pudding Lane, London EC3R 8AA. Tel. 01-626 7432

Fintel, jointly owned by the Financial Times and Easil, is the leading business information provider on Prestel, the viewdata professionals.

Please enter the new Fintel full range of viewdata services on Prestel, the viewdata professionals.

Name _____

Company _____

Address _____

Tel. No. _____